

March 24, 1987

Dear Bo:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Bo Roberts  
Events International  
1210 8th Avenue South  
Nashville, Tennessee 37203

HHB/SW/WJB/ptf5  
HHB-2

HHB-2

1-011428A062 03/03/87

ICS IPMWGWC WSH

00901 03-03 0136P EDT

PMS WHITE HOUSE DC 20500

1-008741A062 03/03/87

ICS IPMMOZF MTN

03491 MOORESTOWN NJ 03-03 1207P EST MOZE

ICS IPMWGWS

4-009334S062 03/03/87

ICS IPMBNGZ CSP

6152427747 TDBN NASHVILLE TN 16 03-03 1139A EST

ICS IPMMOZZ

HONORABLE HOWARD BAKER RPT DLY MGM

WHITE HOUSE

WASHINGTON DC

87 MAR 3 P 1:40  
87 MAR 3 P 1:40

HOWARD, A BETTER MAN COULD NOT HAVE HAPPENED AT A BETTER TIME. GOOD  
LUCK AND THANKS.

BO ROBERTS EVENTS INTERNATIONAL

1210 8TH AVE SOUTH

NASHVILLE TN 37203

1142 EST

1206 EST

1343 EST

H

March 24, 1987

Dear Howard:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Howard F. Allen  
Chairman of the Board and  
Chief Executive Officer  
Southern California Edison Company  
Post Office Box 800  
Rosemead, California 91770

HHB/SW/WJB/ptf5  
HHB-2

*HHB-2*

**Southern California Edison Company**

**SCE**

HOWARD P. ALLEN  
CHAIRMAN OF THE BOARD AND  
CHIEF EXECUTIVE OFFICER

P. O. BOX 800  
2244 WALNUT GROVE AVENUE  
ROSEMEAD, CALIFORNIA 91770

TELEPHONE  
818-302-2777

March 4, 1987

The Honorable Howard Baker  
Chief of Staff  
The White House  
Washington, D.C. 20500

Dear Howard:

The President could not have chosen anyone more qualified or respected to be his Chief of Staff, and I am delighted for him and for the nation.

Howard, again you have put your personal ambition and personal economic well-being aside to help the Country in time of need. The current situation is not equivalent to war or a great depression, but it is a severe problem for the spiritual, social, political and economic well-being of this nation, and it will take someone like you guiding the "ship of state" to restore what is badly needed in this country -- confidence in the highest levels of government leadership.

I am proud to be a friend and thank you for what you are doing.

Sincerely,



PS.

Howard,

you were missed at the M.C.A.  
Board meeting - the audit report  
was short!

Beth Glenny



H

March 24, 1987

Dear Douglas:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

The Honorable Douglas Henry, Jr.  
Senator of the State of Tennessee  
200 Capitol Boulevard Building  
Nashville, Tennessee 37219-1889

HHB/SW/WJB/ptf5  
HHB-2



DOUGLAS HENRY, JR.  
SENATOR

21st SENATORIAL DISTRICT  
OF DAVIDSON COUNTY

PRIVATE OFFICE:  
200 CAPITOL BOULEVARD BUILDING  
NASHVILLE, TENNESSEE 37219-1889  
(615) 244-6931

LEGISLATIVE OFFICE:  
SUITE 11, LEGISLATIVE PLAZA  
NASHVILLE, TENNESSEE 37219  
(615) 741-3291

Senate Chamber  
State of Tennessee  
NASHVILLE

March 2, 1987

CHAIRMAN  
COMMITTEE ON  
FINANCE, WAYS AND MEANS  
ETHICS

SECRETARY  
COMMITTEE ON GENERAL WELFARE,  
HEALTH AND HUMAN RESOURCES

MEMBER OF COMMITTEES:  
JUDICIARY  
FISCAL REVIEW  
COUNCIL ON PENSIONS AND RETIREMENT  
TENNESSEE COMMISSION ON  
INTERGOVERNMENTAL RELATIONS

HHB-2

Honorable Howard Baker  
Chief of Staff  
The Whitehouse  
Washington, D.C. 20515

Dear Howard:

Along with other Tennesseans, let me wholeheartedly congratulate you and President Reagan upon your appointment as Chief of Staff. Not only is it a pleasure to see you recognized in this way, but it is very comforting to know that you will be in charge of assuring permanence for the Reagan administration's splendid achievements and which emphases our country has needed for a long time.

If I can ever be of any help in any way, please call upon me and I remain

Very truly yours,

Douglas Henry, Jr.

DHJR/dr

H

March 24, 1987

Dear Herbert:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Herbert Humphreys, Jr.  
Suite 2219, Clark Tower  
5100 Poplar Avenue  
Memphis, Tennessee 38137

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HHB-2

100-2025  
HHB-2

HERBERT HUMPHREYS, JR.  
CLARK TOWER - SUITE 2219  
5100 POPLAR AVENUE  
MEMPHIS, TENNESSEE 38137  
(901) 767-0600

March 3, 1987

The Honorable Howard Baker  
Chief of Staff  
The White House  
Washington, D.C. 20506

Dear Howard:

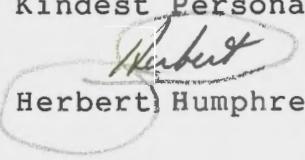
Congratulations on your new appointment as White House Chief of Staff; I'm really proud of you.

As you may or may not remember, I last spoke with you at a dinner here in Memphis that I attended with Kopie Kopald--his dad and my dad were co-founders of Humko Products--now Kraft.

Anyway, I would like to assure you of my availability if any need arises to get some first-hand information on the Central American situation or the southern African problems; I am fairly well up to date and have been involved in both of these areas, as well as 160 other countries, over the years.

I wish you the greatest success.

Kindest Personal Regards,

  
Herbert Humphreys, Jr.

HH/sm

March 24, 1987

Dear Gary:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Gary D. Smith  
Special Assistant to  
the Dean  
Space Institute  
University of Tennessee  
Tullahoma, Tennessee 37388-8897

HHB/SW/WJB/ptf5  
HHB-2

Tullahoma TN 37388-8897  
(615) 455-0631

HHB-2

March 3, 1987

The Honorable Howard H. Baker, Jr.  
Chief of Staff  
The White House  
Washington, D. C. 20500

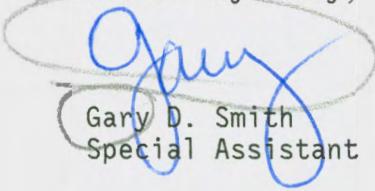
Dear Senator Baker:

Please accept my sincere congratulations on your selection to be the Chief of Staff for the President. In addition, I want to express my appreciation for the sacrifice you have elected to make for the benefit of our country. In this time of turmoil and uncertainty, the President could not have selected a more qualified individual to address the issues and provide the stability necessary to complete his term in a successful manner.

I congratulate you with mixed emotions. While I am totally convinced that you are the top choice for the situation, I reluctantly accept your decision to abandon your own Presidential campaign. I had the privilege of working with you and your staff during your tenure in the United States Senate and I remain enthusiastic toward a Presidential campaign on your behalf.

Again, congratulations on your appointment. Your dedication and loyalty to our great Nation is admirable. America is fortunate to have a core of dedicated public servants of your caliber. Please do not hesitate to contact me if I can ever be of service to you in any way. With personal regards, I am

Yours very truly,

  
Gary D. Smith  
Special Assistant to the Dean

GDS:mkg

HB

March 24, 1987

Dear Frank:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Frank Sinatra  
1041 North Formosa Avenue  
Hollywood, California 90046

HHB/SW/WJB/ptf5  
HHB-2

HHB 7

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06581 MOORESTOWN NJ 03-02 0858P EST MOZG

ICS IPMWGWS

4-041766S061 03/02/87

ICS IPMRNCZ CSP

2138502444 TDRN HOLLYWOOD CA 31 03-02 0751P EST

ICS IPMMOZZ

SENATOR HOWARD BAKER

WHITE HOUSE

WASHINGTON DC

DEAR SENATOR, YOU ARE THE RIGHT MAN FOR THE JOB AND I KNOW YOU WILL  
BE A BIG SUCCESS IN GETTING THINGS STRAIGHTENED OUT.  
I'LL BE ROOTING FOR YOU.

GOD BLESS,

FRANK SINATRA

1955 EST

2107 EST

0718 EST

Frank Sinatra  
address per  
files 3/23/87  
P.T.

March 24, 1987

Dear Jude:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jude Wanniski  
Polyconomics, Inc.  
86 Maple Avenue  
Morristown, New Jersey 07960

HHB/SW/WJB/ptf5  
HHB-2



**POLYCONOMICS, INC.**

86 Maple Avenue  
Morristown, N.J. 07960

3-4

HMB-2 FOR YOUR INFORMATION

Howard:

I thought you might  
enjoy seeing this a  
flyer to my Wall St.  
clients. Good luck and  
God Bless You on This  
Tough Tough Assignment.

Jackie W.

I [close friend of Pres].

Dear Judge

H



## POLYCONOMICS, INC. Political and Economic Communications

### FYI: HOWARD BAKER

Our instant reaction to Howard Baker as chief of staff was vaguely negative, concern that he is so different in outlook from President Reagan that the last Reagan years could see an unraveling of the agenda that has advanced to date. But I spent Monday in Washington, meeting with senior administration people who I respect, and calling others outside the administration who are knowledgeable. My reaction is now vaguely positive, with more upside potential than I'd felt was possible with, say, Drew Lewis. I've known Baker since 1967, when he was a freshman senator, and recall being awed by his ability to absorb masses of detail. But he is not an advocate, does not conceptualize, and limits his vision to the horizon. In many ways he is like James Baker III, without an agenda of his own, which suggests this will not be the "Baker Regency" that worries *The Wall Street Journal*. Not a risk taker, it was HB who characterized Kemp-Roth as a "riverboat gamble," rather than snake oil or voodoo. All this is fine in a chief of staff in a RR White House. He has great political maturity, which leads me to think he will not feel threatened by over-the-horizon ideas. At best, he may permit new, young Reaganites into the West Wing; at the least he will permit outside ideas to flow through to the President. Conservatives fear that he will trim the President's commitment to the Strategic Defense Initiative in order to do the arms control deal with the Soviets that Nancy wants. But Gregory Fossedal, a leading SDI strategist at the Hoover Institution, told me he was actually "ecstatic" at HB's appointment, persuaded that he is a true agnostic on SDI, which is perfect for the C-of-S slot. Now that Gorbachev has agreed to separate the Euromissiles from Star Wars, there can be an arms control deal without infringing on SDI. There will almost certainly be an RR-Gorby summit late this year to nail down the Euromissiles. I'm not quite as sanguine as Fossedal, but some of his optimism is based on pre-Reykjavik dealings he had with Howard Baker's staff on the SDI issue -- and he is right about HB's agnosticism. There's also been concern about Baker's economic tastes turning toward tax hikes and such. But this is of much less concern to me as long as JBIII remains at Treasury and Jim Miller, who has been a superb OMB director, stays too. HB, as Senate Majority Leader in RR's first term, never actually joined the Domenici-Dole austerity team, but helped the President in the riverboat gamble. *The Wall Street Journal* identified him as being closest to Alan Greenspan, which would be worrisome if true. But HB is now more inclined to accept the fact that the riverboat gamble paid off for Reagan, and his views are more supply-side than the WSJ indicated, about on the level of Martin Anderson, who he was close to in the first Reagan term. He's likely to back Jim Miller's budget maneuverings with Congress (Miller is very enthused about the appointment). And the protectionist threat will now be worked by a chief-of-staff who knows both the people and the mechanisms of power on Capitol Hill with unmatched sophistication. The economic climate will also be favorable, especially with the success of Jim Baker at the Paris G-5 meeting on Feb. 21. (The Baker-Darman "riverboat gamble" with exchange rates paid off when both Germany and Japan agreed to greater fiscal stimulation than expected in exchange for a serious commitment to hold the dollar from a further slide. A sizeable "war chest" has been assembled, we think, to defend the dollar against speculative flows.)

Our biggest concern with Baker remains an uncertainty about the personnel he will bring in; his key staff people are extensions of his personality, and he could use a spark of vitality around him. The departure of Donald Regan means the end of speculation about Beryl Sprinkel as Fed chairman, but we now must worry that Volcker will not want a third term and Baker will in fact lean toward Greenspan. Of course, we're rooting for Volcker, whose remaining problem with the administration is his opposition to bank deregulation. But overall, we're moderately encouraged by the Baker appointment as chief of staff, but will watch closely for signs of trouble.

-- Jude Wanniski March 3, 1987

March 24, 1987

Dear Ben:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Ben M. Brown  
1226 Linville Street  
Kingsport, Tennessee 37660

HHB/SW/WJB/ptf5  
HHB-2

BEN M. BROWN  
1226 LINVILLE STREET  
KINGSPORT, TENNESSEE 37660

HHB-2

March 2, 1987

Dear Howard,

Friends of yours throughout the  
Country rejoice that you are now  
Chief of Staff to the President.

We believe your outstanding  
record in the Senate will follow  
you to the White House.

The days ahead will be busy!  
I wanted to say thank you, and to  
send best wishes to you and Tom.

Say hello to my friend from Kingsport  
Russ Brashears who is in the press office.

Cordially,

/Ben

H

March 24, 1987

Dear Howard:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Howard E. Buhse  
50 Broad Street  
New York, New York 10004

HHB/SW/WJB/ptf5  
HHB-2

HOWARD E. BUHSE  
50 BROAD STREET  
NEW YORK, N.Y. 10004

HHB-2

25

March 4, 1987

The Hon Howard Baker, Jr.  
White House  
Washington, D.C. 20500

Dear Howard:

Along with all other Americans I am deeply grateful for your taking on the terribly important job of helping the Administration dig out of the mess which it is in.

I believe you are the right man in the right place at the right time.

If there is anything I can do to help please call on me.

Sincerely,

Howard E. Buhse

HEB/vam

H

March 24, 1987

Dear Nancy:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Ms. Nancy Dickerson  
Executive Producer  
Television Corporation of America  
1811 Kalorama Square  
Washington, D.C. 20008

HHB/SW/WJB/ptf5  
HHB-2



TELEVISION CORPORATION OF AMERICA

NANCY DICKERSON  
EXECUTIVE PRODUCER

HHB:2  
March 4, 1987

The Honorable Howard Baker  
Chief of Staff  
The White House  
Washington, D.C.

Dear Howard:

Congratulations!

They're lucky to have you -- and you're a true patriot to take the job. It's especially pleasant to have a Chief of Staff with a sense of humor -- and one who's a part time member of the 4th Estate -- photographers do qualify.

Good luck!

And all best wishes to you and Joy from

NHD:nn

A handwritten signature in black ink, enclosed in an oval. The signature reads "Nancy H. Baker".

H

March 24, 1987

Dear Mr. and Mrs. Bolinger:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. and Mrs. John Bolinger  
Lost Tree Village  
1000 Lake House Drive  
North Palm Beach, Florida 33408

HHB/SW/WJB/ptf5  
HHB-2

HHB-2

DEAR MR PRESIDENT

APPLAUSE APPLAUSE APPLAUSE ON YOUR APPOINTMENT OF HOWARD BAKER

RESPECTFULLY YOURS

JOHN AND HELEN BOLINGER

LOST TREE VILLAGE

1000 LAKE HOUSE DR

NORTH PALM BEACH FL 33408

1000 LAKE HOUSE DR

NORTH PALM BEACH FL 33408

1127 EST

WASHINGTON DC

DEAR HOWARD

YOU ARE THE MAN OF THE HOUR FOR OUR COUNTRY. I AM EXTREMELY PROUD OF  
HAVING BEEN AN ASSOCIATE AND FRIEND OVER THE YEARS. PREDICTION: YOU  
WILL BE DRAFTED AND ELECTED PRESIDENT IN 1988. YOU HAVE MY BEST  
ALWAYS

JOHN BOLINGER

LOST TREE VILLE

1000 LAKE HOUSE DR

NORTH PALM BEACH FL 33408

H

P.S.

(THE FOLLOWING IS A COPY OF A TELEGRAM SENT TO THE PRESIDENT)

March 24, 1987

Dear Mr. Daniels:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jack Daniels  
Volusia County Republican  
State Committeeman  
33 Byron Ellinor Drive  
Ormond Beach, Florida 32074-7162

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J DANIELS  
33 BYRON ELLINOR DR  
ORMOND BEACH FL 32074-7162

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HONORABLE HOWARD BAKER  
THE WHITE HOUSE  
1600 PENNSYLVANIA AVE NW  
WASHINGTON DC 20500

— H HB-2

MY DEAR SENATOR,

WHISKEY IS THE ANSWER, WHAT IS THE QUESTION?

WHEN THE SEVENTH PRESIDENT OF THE UNITED STATES LEFT OFFICE, HE WAS AS POPULAR AS HE WAS, WHEN HE WENT IN. I FEEL CONFIDENT YOU WILL MAKE THE SAME HISTORY AGAIN. GOOD LUCK.

M-

JACK DANIELS  
VOLUSIA COUNTY REPUBLICAN STATE COMMITTEEMAN WHITE HOUSE STAFF, 4TH OF JULY 1984  
PRESIDENT'S VISIT TO DAYTONA BEACH INTERNATIONAL SPEEDWAY

17:21 EST

MGMCOMP

HB

March 24, 1987

Dear Mr. Goodson:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Jim Goodson  
National Record Newspaper  
5617 Hollywood Boulevard  
Hollywood, California 90028

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HHB-2

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1-014332J058 02/27/87

TLX WUSENATE WSH

582 4-046099S058 2134614196 POM TDRN LOS ANGELES CA 02-27

PMS SENATOR HOWARD BAKER

WHITE HOUSE

WASH DC 20500

87 FEB 27 P 8: 16

CONGRATULATIONS ON TAKING THE POSITION OF CHIEF OF STAFF TO THE  
PRESIDENT OF THE UNITED STATES. YOUR FRIEND

JIM GOODSON NATIONAL RECORD NEWSPAPER

5617 HOLLYWOOD BLVD

HOLLYWOOD CA 90028

2017 EST

HB

March 24, 1987

Dear Mr. Murphy:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.  
Chief of Staff to the President

Mr. Peter Murphy  
Republican National Committeeman  
2820 City View Street  
Eugene, Oregon 97405

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PETER MURPHY & REPUBLICAN NATIONAL  
2820 CITY VIEW ST  
EUGENE OR 97405 01PM

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CHIEF OF STAFF HOWARD BAKER  
WHITE HOUSE  
WASHINGTON DC 20500

HHB-2

CONGRATULATIONS ON YOUR NEW APPOINTMENT, WE ARE CONFIDENT IN YOUR  
ABILITY TO SERVE PRESIDENT REAGAN, BEST OF LUCK.

M-  
PETER MURPHY  
REPUBLICAN NATIONAL COMMITTEEMAN FOR OREGON

2820 CITY VIEW ST

EUGENE OR 97405

23107 EST

MGMCOMP

HB